

TSC Category	Project Finance					
TSC	Financial Management					
TSC Description	Ensure healthy finance to aid business growth and operations					
TSC Proficiency Description	Level 1	Level 2	Level 3	Level 4	Level 5	Level 6
		EGS-CFI-2002-1.1	EGS-CFI-3002-1.1	EGS-CFI-4002-1.1	EGS-CFI-5002-1.1	EGS-CFI-6002-1.1
		Compute the working capital management cycle	Advise on cost of capital	Evaluate key financial impact on business decisions	Forecast immediate and future impact of business decisions on finances and cash flows	Develop effective cash flow management strategies
Knowledge		<ul style="list-style-type: none"> Role and objectives of working capital management Accounting standards for assets, liabilities and tax Accounting ratios relating to profitability, liquidity, efficiency and position 	<ul style="list-style-type: none"> Accounting standards for assets, liabilities and tax Types of funding strategies (e.g. share and loan capital) Rate of return of investment 	<ul style="list-style-type: none"> Accounting standards for assets, liabilities and tax Cash flow analysis Threats to the organisation's finances 	<ul style="list-style-type: none"> Cash flow analysis Threats to the organisation's finances Impact of business decisions on finances and cash flows Ways to mitigate cash flow challenges 	<ul style="list-style-type: none"> Cash flow analysis Strategies to manage threats to the organisation's finances Impact of business decisions on finances and cash flows Ways to mitigate cash flow challenges
Abilities		<ul style="list-style-type: none"> Consolidate relevant information from balanced sheets, such as inventories, receivables, payables and cash Prepare control accounts, bank reconciliations and suspense accounts Calculate accounting ratios relating to profitability, liquidity, efficiency and position 	<ul style="list-style-type: none"> Monitor the organisation's cash balances and cash flows. Analyse various types of financing and funding strategies suitable for the organisation Provide recommendations to management on possible rate of return of investment 	<ul style="list-style-type: none"> Determine the organisation's risk appetite Determine the organisation's cost of debt, cost of equity and expected returns Provide cost-vs-benefit analysis on potential investments 	<ul style="list-style-type: none"> Support management strategies to avoid running into cash flow problems Review cash flow challenges by actively monitoring weaknesses and threats to the organisation's finances Forecast immediate and future impact of business decisions on finances and cash flows Develop good relationships, especially with bankers, that may help mitigate cash flow challenges if they occur Communicate well with internal stakeholders on cash flows for various projects Manage debts effectively Devise new short term cash flow visibility plans 	<ul style="list-style-type: none"> Develop and define management strategies to avoid cash flow problems Review cash flow challenges by strategically managing weaknesses and threats to the organisation's finances Forecast immediate and future impact of business decisions on finances and cash flows Develop good relationships, especially with bankers, that may help mitigate cash flow challenges if they occur Communicate well with internal stakeholders on cash flows for various projects

					for decision makers to see the impact of their investment decisions in advance	<ul style="list-style-type: none">• Manage debts effectively in highly complex situations
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