<table>
<thead>
<tr>
<th>TSC Category</th>
<th>Strategy and Architecture</th>
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<tbody>
<tr>
<td>TSC</td>
<td>Business Risk Management</td>
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**TSC Description**
Forecast and assess existing and potential IT risks which impact the operation and/or profitability to the business as well as the development and roll out company-wide strategies and processes to mitigate risks, minimise their impact or effectively manage such business risks.

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<tr>
<th>TSC Proficiency Description</th>
<th>Level 1</th>
<th>Level 2</th>
<th>Level 3</th>
<th>Level 4</th>
<th>Level 5</th>
<th>Level 6</th>
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<td>Identify risks and their business impact and propose measures to manage risks.</td>
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<td>Assess current and potential risks within a defined functional area, and develop risk countermeasures and contingency plans.</td>
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<td>Critically evaluate, review and drive organisation-wide risk mitigation and management initiatives.</td>
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<td>Anticipate emerging threats and potential risks, and define the overarching risk management strategy for the business.</td>
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**Knowledge**

- Basic risk identification and assessment techniques
- Internal protocols, past solutions and widely-known best practices in risk management or prevention
- Risk management measures and implementation steps
- Risk identification and assessment techniques for a functional area
- Risk assessment report development
- Complex or advanced methods to address risks and minimise their impact
- Implementation considerations and rationale for risk management processes
- Features and applicability of risk countermeasures and contingency plans
- Risk identification and assessment techniques for the organisation
- Potential impact of current and future risks
- Key considerations for evaluating risk mitigation and management initiatives
- Industry best practices in risk countermeasures and contingency plans
- Industry standards in risk management
- Emerging trends in potential risks faced by organisations
- Strategic roadmap development
- Prioritisation considerations for current and potential risks
| Abilities                                                                 | • Identify risks and conduct risk assessment on their business impact  
|• Highlight red flags and other key findings in risk assessment report  
|• Propose processes and action steps to address risks with reference to internal protocols, past solutions or external best practices  
|• Explain risk management measures to particular functional areas or Business Units (BU), to gain buy-in and ensure understanding  
|• Propose enhancements to risk countermeasures and contingency plans  | • Lead the assessment of current and potential risks within a defined functional or technical area of business  
|• Develop a risk assessment report, highlighting key areas for improvement  
|• Recommend possible solutions, plans and initiatives to address risks and minimise their impact on business operations  
|• Implement risk management processes and procedures for particular functional area or BU, ensuring that relevant parties are familiar with the tools, techniques and activities involved  
|• Develop risk countermeasures and contingency plans, and evaluate their viability and effectiveness for the business function  | • Lead identification and assessment of current and future risks to the overall business  
|• Evaluate potential business impact of risks  
|• Evaluate, organisation-wide risk mitigation and management initiatives  
|• Develop implementation plan for organisation-wide risk management processes and procedures  
|• Integrate knowledge of industry best practices and organisation's context to guide the development of risk countermeasures and contingency plans  | • Define overarching risk management strategy and direction, based on business priorities and in line with industry standards and regulations  
|• Anticipate potential risks to the business based on emerging trends and threats in the industry or related sectors  
|• Establish a long term strategic roadmap for addressing existing and potential risks arising from business operations and developments  
|• Prioritise existing and potential risks to the business, based on business priorities and future strategic direction  
|• Set guiding principles for the development of risk countermeasures and contingency plans, with reference to industry best practices  |

| Range of Application |